SPATIAL EFFECTS OF ALTERNATIVE DELIVERY CONCEPTS

Case study on parcel delivery with cargo bikes

Cities for mobilities, Stuttgart

June 21st, 2016







Overall goals of the survey

- Showing the interdependencies of urban logistic processes and their **impacts on public space** at a concrete use-case (delivery bicycle)
- Creating the basis for an objective and solution-oriented discussion about inner-city logistics among involved actors
- Giving an impetus to get a wider perspective of inner-city logistic processes in the context of city planning in order to
 - be able to evaluate and locate the potentials of alternative logistic concepts.
 - facilitate differentiated solutions for diverse urban settings





Focus of observation

- The inner-city of Stuttgart (area between the main station Theodor-Heuss-Str. – Rotebühlplatz – Eberhardstraße - Planie)
- Parcel delivery (courier-, express-, parcel-services)
 2 companies

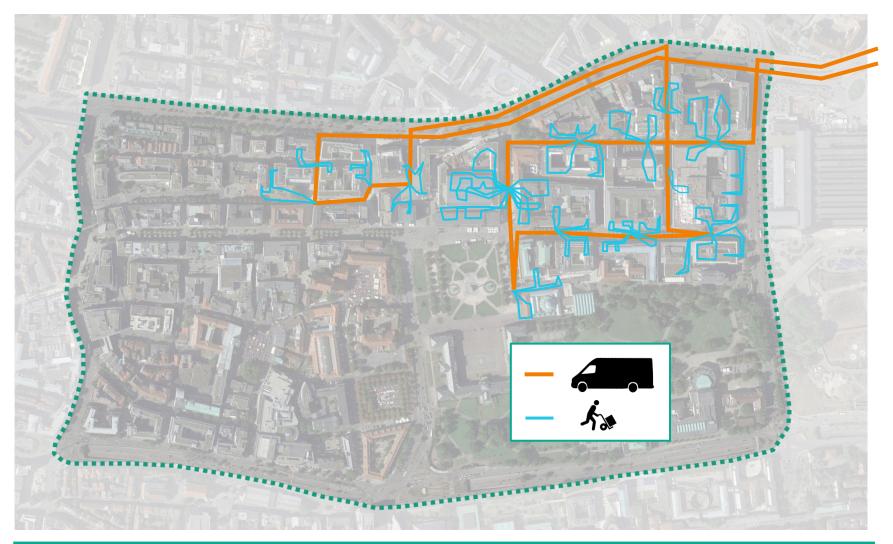
Research questions:

- Which are the requirements for parcel delivery within the inner-city of Stuttgart with cargo bikes?
- Which changes arise for existing processes?
- Which positive or negative impacts are to be expected?
- Which requirements arise for the public space?





Conventional package delivery in the examined area Exemplary route by delivery van







Conventional package delivery in the examined area Accompanied trip at DHL in the inner-city of Stuttgart











Institut für Arbeitswissenschaft und Technologiemanagement IAT

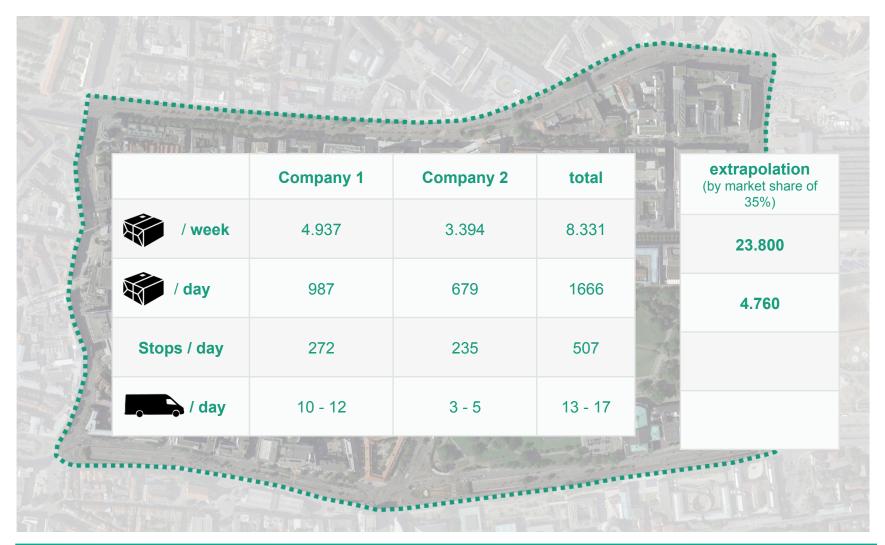
Conventional package delivery in the examined area Accompanied trip at UPS in the inner-city of Karlsruhe







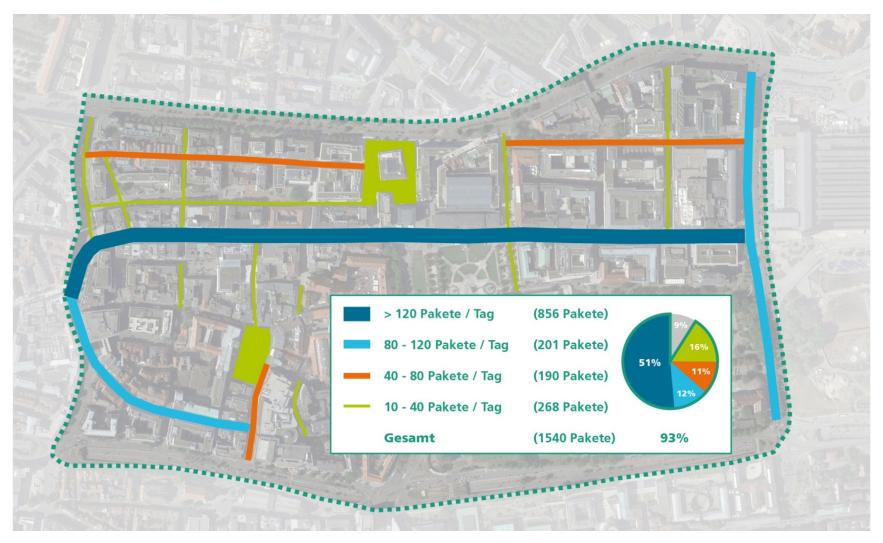
Surveyed data Parcel amount in the examined area







Surveyed data Parcel distribution in the examined area







Surveyed data findings

- Possible leverage points for innovative logistic solutions can be well located on the last mile:
 - Ca. 50% of the parcels are delivered in the Königstrasse, ca. 25% in 5 further streets
- Through directed measures on this areas 75% of the whole parcel amount can be covered.
- Both companies have a similar parcel distribution. I.e. there can be developed "supplier-neutral" solutions
- The examined companies have a market share by parcel amount of 35% in the inner-city of Stuttgart together.
 - The findings can be seen as representative
 - There can be expected a big leverage by collaborating with bigger companies





Alternative parcel delivery by delivery

typical delivery vehicles and bicycles for inner-city parcel delivery









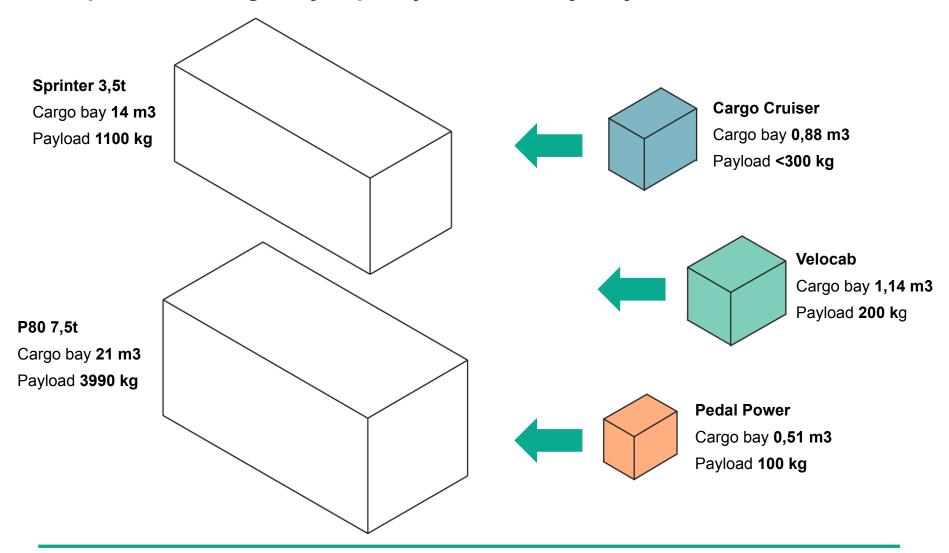


Technologiemanagement IAT





Alternative parcel delivery by delivery bicycles comparison of cargo bay capacity: Van/delivery bicycle

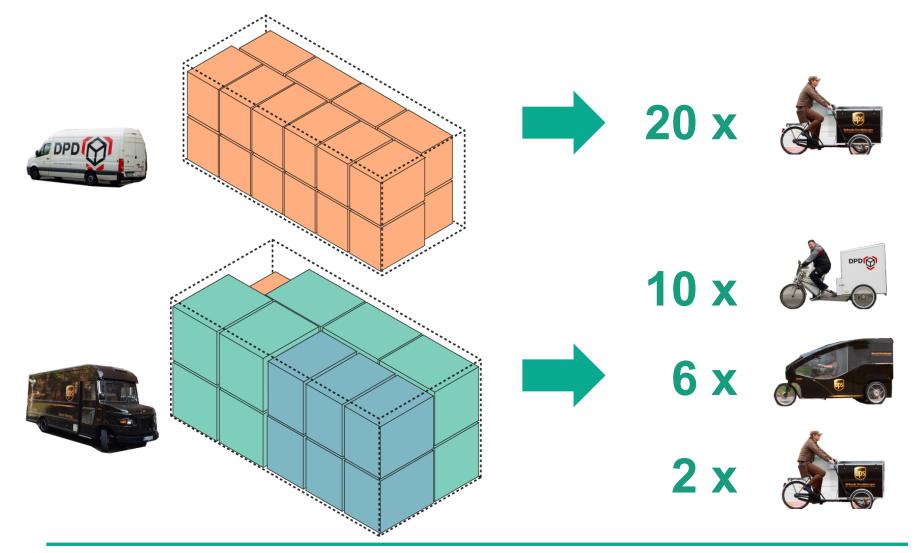




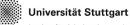


Institut für Arbeitswissenschaft und Technologiemanagement IAT

Alternative parcel delivery by delivery bicycles comparison of cargo bay capacity: Van/delivery bicycle



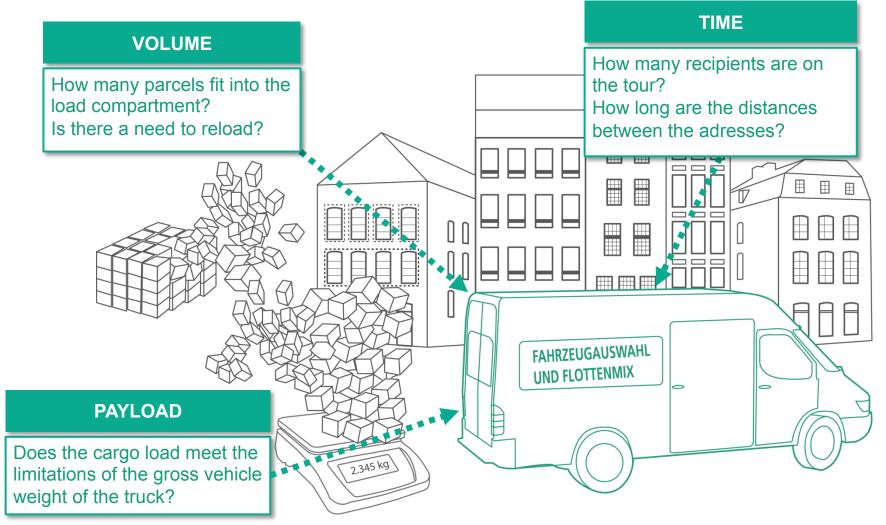






Institut für Arbeitswissenschaft und Technologiemanagement IAT

Alternative parcel delivery by cargo bikes bottlenecks at disposition and route-planning







Company 2 - delivery bicycle concept Stuttgart Company 2 – process

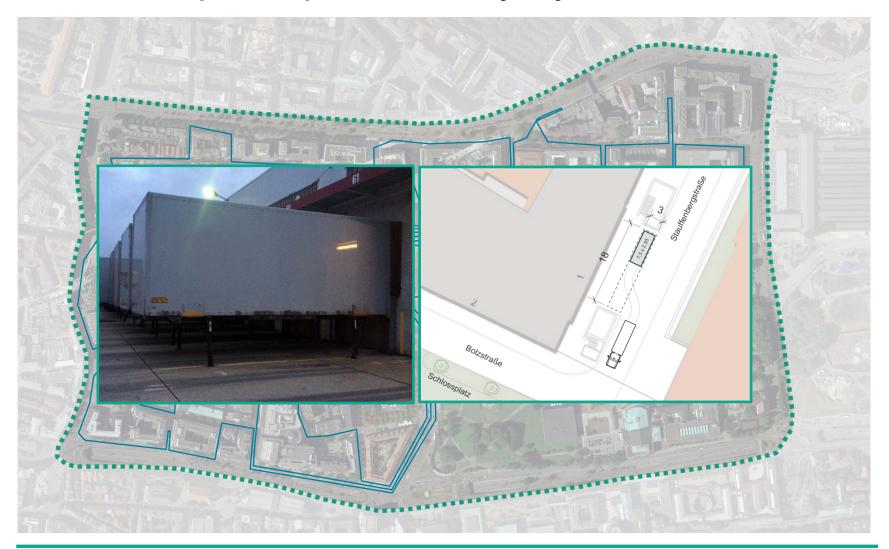
- Loading of the container at the depot outside the city
- Transport and placing of the container(s) in the inner-city between 8-9 am
- Parcel delivery and pick-up by delivery assistants with hand trucks and conventional or electric cargo bikes
- Pick-up and transport of the container to the depot at ca. 7 pm







Company 2 - delivery bicycle concept Stuttgart Model I: central parcel depot with 4 delivery bicycles







Company 2 - delivery bicycle concept Stuttgart Model II: 2 parcel depots with each 1 delivery bicycle + 1 hand truck







Company 2 - delivery bicycle concept Stuttgart Model III: 4 parcel depots with each one hand truck







Company 2 – cargo bike concept Stuttgart Urbanistic requirements

- Depending on model 1-4 urban transshipment areas are needed (1 x 54qm, 2 x 12qm, 4 x 12qm)
- These have to fulfil following conditions:
 - **aerial, ranking space** for 7,5t-truck or trailer truck
 - The areas must be disposable from 9 am till 7 pm on weekdays
- Parking space for cargo bikes protected from weather and vandalism near by the transshipment area (e.g. public underground parking)
- If applicable loading infrastructure for electric cargo bikes





Company 2 - delivery bicycle concept Stuttgart Which impacts are expected?

- Company 2 could replace up to **3 of 4 delivery vehicles** (7,5t) by cargo bicycles and hand trucks
- **One vehicle** still has to deliver parcels which don't fit into cargo bikes in terms of volume and weight. This vehicle cannot be replaced
- There is no additional traffic volume arising from the transport of containers, because they are moved by vehicles which head to the city anyway.
- There will be an overall-increase of tour-distance and empty runs due to the use of cargo bikes (additional routes to reload parcels)
- The delivery time frames also increase
- There might be an **increase of personnel requirements** for logistic companies





Conclusion

- Innovative solutions for last mile delivery have a **big potential for Stuttgart**
- The use of cargo bikes is one possible concept with specific pros and cons, that has to be tested
- There is **no standard solution working** for each city or district
- Specific logistical requirements of different areas of the city and alternative approaches for solutions must be viewed in a differentiated way.
- **An objective basis for discussion** is needed so that cities and companies will be able to collaborate and develop solution-oriented concepts which ideally create a win-win-situation for involved actors.





outlook Examples for alternative logistic concepts for last mile delivery



Intermodal urban cargo concepts



Delivery by UAV's



Flexible street wagon train



"supplier-neutral" box systems



"supplier-neutral" packing stations



Small-sized delivery vehicles



Connectable hand trucks



Mobile/intelligent containers for incoming qoods





Institut für Arbeitswissenschaft und Technologiemanagement IAT



Many thanks for your attention..



Dipl.-Ing. Steffen Raiber

CT Urban Systems Engineering

Phone: +49-711 / 970-2333

E-mail: steffen.raiber@iao.fraunhofer.de

Fraunhofer IAO

Nobelstr. 12

70569 Stuttgart

...research and solutions for a sustainable world



